

Toll Facilities Traffic and Revenue COVID Update

Edward Barry P.E. WSDOT Toll Division Director Washington State Transportation Commission Meeting March 16, 2021

Recent three-month T&R Summary

- Three-month (November 2020 to January 2021) toll revenues were below the November 2020 Forecast by 2.1%, or \$707,000
- February toll revenues were below the November 2020 Forecast by 8.2%, or \$897,000

November 2020 through January 2021 - Toll Transactions					November 2020 through January 2021 - Adjusted Gross Toll Revenue					
<u>'</u>	TOTELIDEI 2020 CITOUSII I	Nov'20	Dec'20	Jan'21	Total	TOTAL EVEN CHOUSE	Nov'20	Dec'20	Jan'21	Total
TNB	Forecasted Transactions	1.1 M	1.2 M	1.1 M	3.4 M	Forecasted Toll Revenue	\$5.9 M	\$5.9 M	\$5.8 M	\$17.6 M
	Reported Transactions	1.1 M	1.1 M	1.1 M	3.2 M	Reported Toll Revenue	\$5.6 M	\$5.9 M	\$5.6 M	\$17.1 M
	Variance From Forecast	-0.1 M	0.0 M	-0.1 M	-0.2 M	Variance From Forecast	-\$0.3 M	-\$0.1 M	-\$0.1 M	-\$0.5 M
	Variance - % Change	-7%	-3%	-5%	-5%	Variance - % Change	-5%	-1%	-2%	-3%
	Forecasted Transactions	1.1 M	1.1 M	1.2 M	3.4 M	Forecasted Toll Revenue	\$3.5 M	\$3.4 M	\$3.7 M	\$10.5 M
SR 520	Reported Transactions	1.1 M	1.2 M	1.1 M	3.3 M	Reported Toll Revenue	\$3.5 M	\$3.7 M	\$3.4 M	\$10.6 M
	Variance From Forecast	0.0 M	0.1 M	-0.1 M	0.0 M	Variance From Forecast	\$0.0 M	\$0.3 M	-\$0.3 M	\$0.1 M
	Variance - % Change	-1%	6%	-9%	-1%	Variance - % Change	0%	10%	-8%	1%
	Forecasted Transactions	0.4 M	0.4 M	0.4 M	1.2 M	Forecasted Toll Revenue	\$0.6 M	\$0.5 M	\$0.6 M	\$1.7 M
I-405	Reported Transactions	0.4 M	0.5 M	0.4 M	1.2 M	Reported Toll Revenue	\$0.5 M	\$0.6 M	\$0.5 M	\$1.6 M
	Variance From Forecast	0.0 M	0.1 M	0.0 M	0.0 M	Variance From Forecast	-\$0.1 M	\$0.1 M	-\$0.1 M	-\$0.1 M
	Variance - % Change	-9%	18%	-4%	1%	Variance - % Change	-13%	21%	-18%	-4%
	Forecasted Transactions	0.1 M	0.1 M	0.1 M	0.3 M	Forecasted Toll Revenue	\$0.2 M	\$0.2 M	\$0.2 M	\$0.5 M
CD 167	Reported Transactions	0.1 M	0.1 M	0.1 M	0.3 M	Reported Toll Revenue	\$0.2 M	\$0.2 M	\$0.2 M	\$0.6 M
SR 167	Variance From Forecast	0.0 M	0.0 M	0.0 M	0.0 M	Variance From Forecast	\$0.0 M	\$0.0 M	\$0.0 M	\$0.0 M
	Variance - % Change	0%	7%	3%	4%	Variance - % Change	-8%	18%	-7%	1%
SR 99	Forecasted Transactions	0.7 M	0.7 M	0.7 M	2.1 M	Forecasted Toll Revenue	\$1.2 M	\$1.2 M	\$1.1 M	\$3.5 M
	Reported Transactions	0.7 M	0.7 M	0.7 M	2.0 M	Reported Toll Revenue	\$1.1 M	\$1.1 M	\$1.0 M	\$3.3 M
	Variance From Forecast	-0.1 M	0.0 M	0.0 M	-0.1 M	Variance From Forecast	-\$0.1 M	\$0.0 M	-\$0.1 M	-\$0.2 M
	Variance - % Change	-8%	-3%	-6%	-6%	Variance - % Change	-6%	-3%	-8%	-6%
Total	Forecasted Transactions	3.5 M	3.5 M	3.5 M	10.4 M	Forecasted Toll Revenue	\$11.3 M	\$11.2 M	\$11.3 M	\$33.8 M
	Reported Transactions	3.3 M	3.5 M	3.3 M	10.1 M	Reported Toll Revenue	\$10.8 M	\$11.6 M	\$10.7 M	\$33.1 M
	Variance From Forecast	-0.2 M	0.1 M	-0.2 M	-0.3 M	Variance From Forecast	-\$0.5 M	\$0.4 M	-\$0.6 M	-\$0.7 M
	Variance - % Change	-5%	2%	-6%	-3%	Variance - % Change	-4%	3%	-5%	-2%

Comparing to Pre-COVID Forecast

- Eleven-month (March 2020 to January 2021) toll revenues were below Pre-COVID (November 2019) Forecast by \$93 million (44%)
- February toll revenues were below the Pre-COVID (November 2019)
 Forecast by 42%, or \$7.4 million

March 2020 through January 2021 - Toll Transactions								
	SR 99	SR 520	I-405	SR 167	TNB	Total		
Forecasted Transactions	11.76 M	25.59 M	9.63 M	1.78 M	14.83 M	63.58 M		
Reported Transactions	7.34 M	11.78 M	4.25 M	1.17 M	12.01 M	36.54 M		
Variance From Forecast	-4.42 M	-13.81 M	-5.38 M	-0.61 M	-2.82 M	-27.04 M		
Variance - % Change	-38%	-54%	-56%	-34%	-19%	-43%		

March 2020 through January 2021 - Adjusted Gross Toll Revenue							
	SR 99	SR 520	I-405	SR 167	TNB	Total	
Forecasted Toll Revenue	\$21.06 M	\$82.60 M	\$28.71 M	\$4.95 M	\$77.14 M	\$214.46 M	
Reported Toll Revenue	\$11.64 M	\$37.63 M	\$5.74 M	\$1.85 M	\$64.26 M	\$121.12 M	
Variance From Forecast	-\$9.42 M	-\$45.0 M	-\$22.97 M	-\$3.10 M	-\$12.88 M	-\$93.34 M	
Variance - % Change	-45%	-54%	-80%	-63%	-17%	-44%	

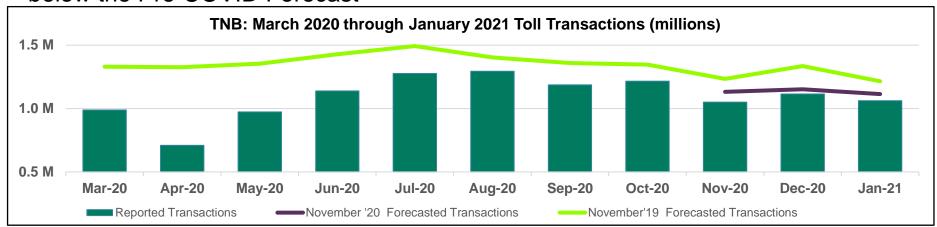
Trips are down on all toll facilities

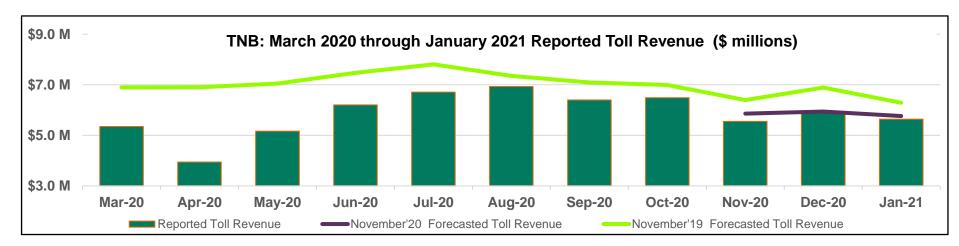
Average daily trips on all toll facilities compared to 2019



Tacoma Narrows Bridge

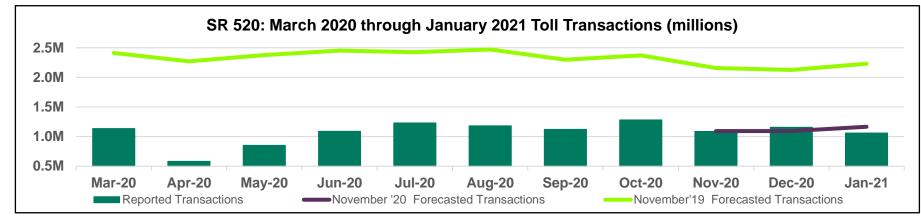
- Three-month (November 2020 to January 2021) toll revenue was 2.8%, or \$491,000, below the November 2020 Forecast
- Eleven-month (March 2020 to January 2021) toll revenue was 17%, or \$12.9 million, below the Pre-COVID Forecast





SR 520 Bridge

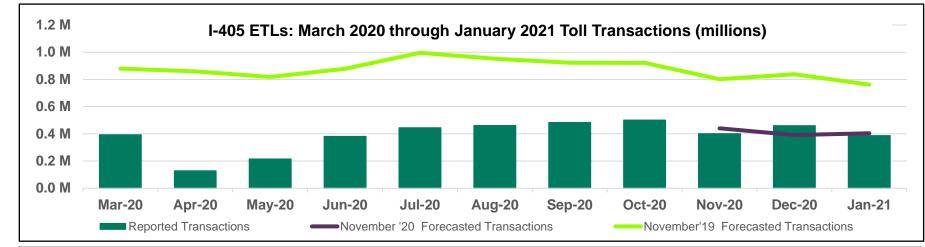
- Three-month (November 2020 to January 2021) toll revenue was 0.5%, or \$56,000, above the November 2020 Forecast
- Eleven-month (March 2020 to January 2021) toll revenue was 54%, or \$45.0 million, below the Pre-COVID Forecast

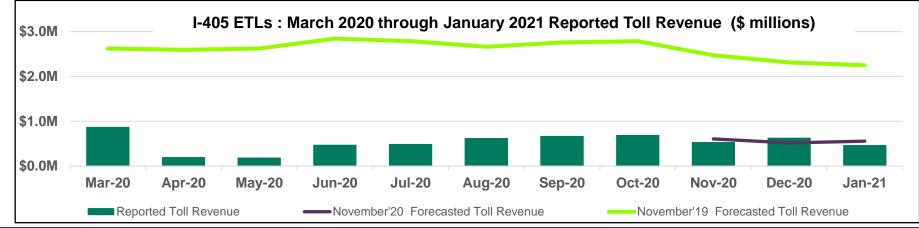




I-405 Express Toll Lanes

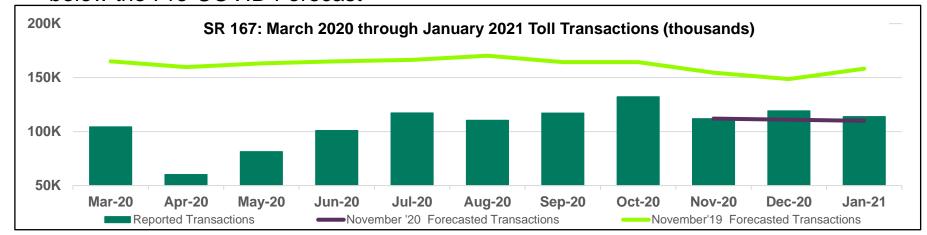
- Three-month (November 2020 to January 2021) toll revenue was 4.3%, or \$72,000, below the November 2020 Forecast
- Eleven-month (March 2020 to January 2021) toll revenue was 80%, or \$23.0 million, below Pre-COVID Forecast

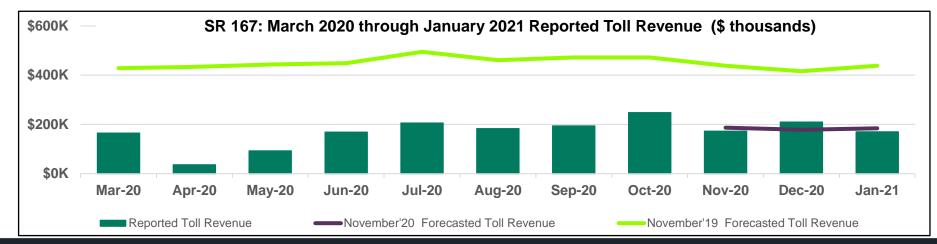




SR 167 HOT lanes

- Three-month (November 2020 to January 2021) toll revenue was 0.7%, or \$4,000, above the November 2020 Forecast
- Eleven-month (March 2020 to January 2021) toll revenue was 63%, or \$3.1 million, below the Pre-COVID Forecast

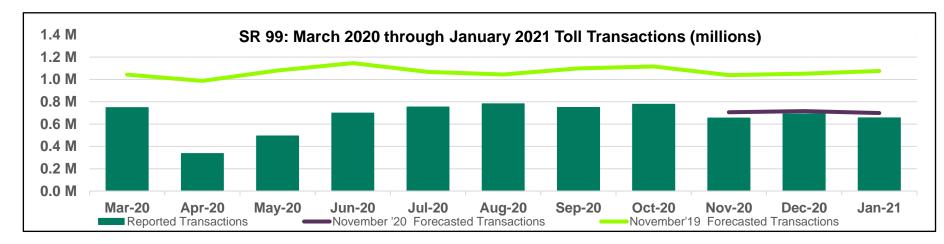


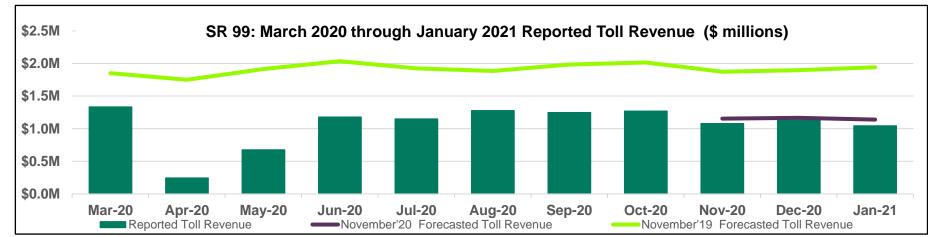




SR 99 Tunnel

- Three-month (November 2020 to January 2021) toll revenue was 5.9%, or \$204,000, below the November 2020 Forecast
- Eleven-month (March 2020 to January 2021) toll revenue was 45%, or \$9.4 million, below the Pre-COVID Forecast





COVID update

Cost reduction measures

- Cost reduction due to closure of customer service walk-in centers
- 62% lower rent costs with Toll Division staff relocated to WSF building and termination of Goldsmith lease, starting in FY 2022
- State staff furloughs (pay reductions) and freeze on salary increases through FY 2023

Safety measures

 Created credit card holders to reduce contact between customers and toll booth attendants on Tacoma Narrows Bridge



After coordinating with the Toll Division, WSF implemented a similar method to reduce contact for ferry booth attendants.

Telework Transformation

Agency-wide at WSDOT, post-pandemic, telework will be increased in a manner that will:

- Enhance employees' productivity, satisfaction, and ability to collaborate.
- Improve recruitment and retention.
- Support a modern work environment.
- Expand job opportunities to more areas of the state via virtual work.
- Reduce vehicle trips and associated pollutants, congestion, and energy use.



Questions?

For additional information, please contact:

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